# Getting the Economics and the Incentives Right: Instrument Choices in Rebuilding Fisheries

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# Introduction

- My assignment is to give a broad overview of the economics of rebuilding fisheries, and the role of incentives
  - Dan and Sherry will provide detailed analyses of the various aspects of the issue
- I will draw heavily upon work that I have been doing for the FAO and World Bank on a follow up to their report - *The Sunken Billions: The Economic Justification For Reform*



#### A Fundamental Economic Proposition

- All natural resources are (real) capital assets from society's point of view -
  - capture fishery resources- a segment of society's portfolio of "natural" capital assets
- A fishery rebuilding program is, therefore, an investment program
  - every (positive) investment involves a cost, which is incurred in hope of a future payoff
  - if the right incentive structures are not in place, no assurance that investment cost will be willingly borne

# Levels of Incentive Structures

- I would argue that there are two levels of incentive structures that we have to consider:
  - intra-EEZ, where the incentives involved concern fishers (or companies)
  - international, where the incentives involved initially concern fishing states/entities - internationally shared fish stocks, with particular emphasis on highly migratory, straddling and discrete high seas stocks
  - the two levels are, of course, interrelated

#### Investment Programs: The Two Questions

- With any (real) investment program, economists ask two questions:
  - what is the optimal, or target, stock of capital?
    - answer invest up to the point that the cost of marginal resource investment is equal to payoff in terms of present value of expected stream of additional resource rent (broadly defined)
  - what is the optimal rate of investment fast or slow?
    - answer much trickier depends critically on ease with which fleet/processing capital and human capital can be shifted in and out of fishery.

# **Resource Investment Payoffs**

- Can we really be certain of positive investment payoffs? Two reasons for concern:
  - depletion of some fishery resources may effectively be irreversible - determine feasible set of resource investment opportunities
  - if resource management regime is such that resource rent from rebuilt fisheries will just leak away, then our resource investment game may not be worth the candle
    - resource investment program could, in fact, be dangerously undermined

#### Ensuring Generation of Resource Rent

- First step, ensure that our fisheries will bring forth sustainable resource rent.
  - The Sunken Billions collectively, world capture fishery resources yielding resource rent not greater than zero! – the non-performing natural capital assets.
- Rent destroying "common pool" fisher incentives
  - fishers given incentive to discount massively future returns from fishery -lead to resource overexploitation and/or excess capacity
  - rent destroying incentives problem seriously aggravated by subsidies
- Consider now intra-EEZ incentive structures
  - Incentive Blocking vs. Incentive Adjusting approaches to management

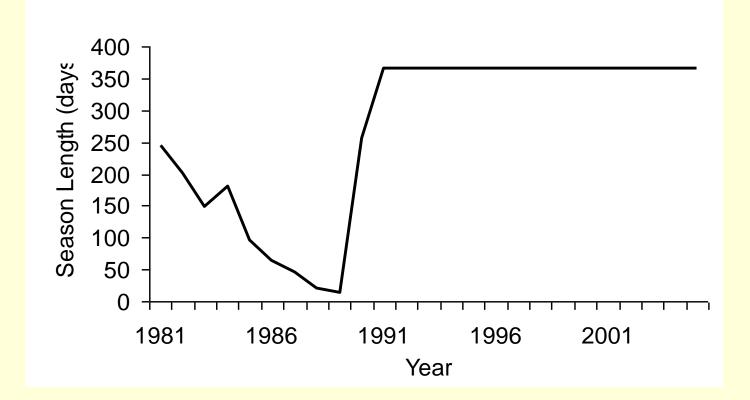
#### Getting the Intra-EEZ Incentive Structure Right: An Example

- The example of B.C. groundfish fisheries, where resource overexploitation not an issue
  - experience by no means unique
- Incentive Blocking approach limited entry plus Olympics style TACs
  - case of sablefish rent obliterating competitive fisher game – season length< 5% of maximum, indicating massive excess capacity; resource rent < 0 –sablefish resource a non-performing capital asset (a marine sub-prime mortgage)
    - other B.C. groundfish fisheries matched sablefish experience

# Move to Incentive Adjusting Approach

- Fisheries and Oceans Canada moved to incentive adjusting approach - IQs, later ITQs, in sablefish, and other B.C. groundfish fisheries – ITQ schemes now integrated
  - competitive sablefish fisher game turned into cooperative game, with almost immediate benefits – e.g. season length – B.C. sablefish now a performing asset
- Could achieve same results with other forms of LAPPs ,e.g. TURFs, fisher coops.
  - possibility of use of taxes?
- The lessons

#### B.C. Sablefish Fishery Season Length: 1981-2005



#### Incentives for Resource Rebuilding

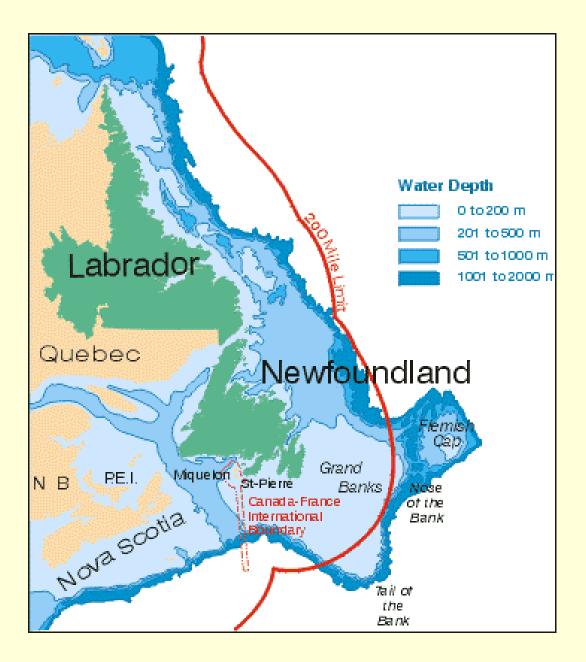
- Suppose that we have correct incentives for rent generation, what further incentives do we need for resource rebuilding?
- Key preliminary question who is to incur the cost of resource investment – the state; the industry?
  - if the latter, then we know that , at a minimum, fishers must assured of share of payoff, and given no reason to discount that share heavily –an unsettled issue
  - possible case studies Icelandic cod and Namibian hake –both fisheries generating rent, but both resources well below optimal level -due to past overexploitation.

# **International Considerations**

- Shared fish stock issue arising from EEZ regime – account for up to 1/3 of global capture fishery harvests
- Key strategic interaction among states (entities) fishing the resource.
  - economics of management of such resources forced to use game theory (theory of strategic interaction)-
  - economics of non-cooperative management simple negative resource investment – famous "Prisoner's Dilemma"

# **Cooperative Management**

- The problem is to create right state incentives to ensure stable cooperative management regimes *through time* 
  - regimes often fragile
- Problem greatest high seas stocks –RFMOs
  - large number of players
  - question of "real interest"
  - the new member problem
  - unregulated fishing
- The overarching issue of "resilience" of cooperative management regimes through time —impact of unpredictable shocks — economic, political, environmental



# **Two Contrasting Cases**

- Paper has two contrasting cases: Norwegian Spring Spawning Herring [NSSH] (about which we shall hear much more tomorrow) ,and Northeast Atlantic/Mediterranean bluefin tuna
- NSSH –spectacular success in resource investment,
  - but coop management regime did not pass "resiliency" test
- NE Atlantic bluefin tuna –effectively noncooperative management – outlook grim – ongoing negative resource investment.

### Links between Intra-EEZ and International Incentive Structures

- There are, of course, many links between two sets of incentive structures
- Consider, for example, a simple non-high seas shared fish stock (transboundary) in which intra-EEZ management is weak – little incentive for cooperative management
- Suppose, on other hand, that states are trying to establish good intra-EEZ management, but are unable to cooperate
  - easy to show that non-cooperation will undermine attempts at effective intra-EEZ management

# Some Conclusions

- Rebuilding of fisheries to be seen as an investment program – there is no such thing as a costless investment
- Investment costs may not be willingly borne, unless correct incentives in place at both intra-EEZ and international level.
- At a minimum, must be incentives leading to sustainable rent generation within individual fisheries, and leading to cooperative management of shared stocks.
- Many incentive issues as yet unresolved.

# Thank you for your attention





