



# GOV Public Management Reviews

Annual meeting of OECD Sustainable Development Experts

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Public Governance and Territorial Development Directorate



#### Overview of GOV country reviews, 1999-2008

<u>country</u>	Reg Reform	<b>E-Government</b>	<b>Budget</b>	<u>HRM</u>	<b>Territorial Devt</b>
Austria			2006		
Belgium		2006-07		2006-07	
Canada	2002		1999		2002
Czech Republic	2001				2003
Denmark	2000	2005	2004		
Finland	Budget: 2002; Reg, E-Gov: 2003; Territorial: 2005 Comprehensive review: 2009-10				
France	2004				2005
Germany	2004				
Greece	2001	Budget: 2008 Comprehensive review: 2009-10			
Hungary	2000	2006	2006		2001
Ireland	2001	Comprehensive review: 2007-08			
Italy	2001				2001
Japan	1999				2004
Korea	2000				2001
Mexico	1999	2004	2008		2002
Luxembourg					2007
Netherlands	1999	2006	2001		
Norway	2003	2004	2006		2007
Poland	2002				2008
Portugal	E-Gov & Admin Simplification: 2007				2007
Spain	2000				
Sweden	2007		1998		
Switzerland	2006		2005		2002
Turkey	2002	2006	2007	2	
United States	1999		2003		



## GOV Public Management Reviews: Overview

- What are they?
- Why comprehensive public management reviews?
- Linkages with other OECD work
- Some preliminary results



### Public Management Review Objectives

- Comprehensive: all of government
- Coherent: whole of government
- Comparable: across OECD governments



### Public Management Review themes

- Chapter 1: Public characteristics and performance
  - Size and characteristics
  - Overview of public management reforms
  - Outputs and outcomes
- Chapter 2: Strengthening governance
  - Structure of government
  - Multi-level governance
  - Strategic planning

# Public Management Review themes – cont'd

- Chapter 3: Motivating performance
  - Performance and budget management
  - Public procurement
  - E-Government
- Chapter 4: Citizen-centred approach
  - Accountable and open government
  - Transparency and prevention of corruption
  - Administrative simplification and regulation inside government
  - Political economy of reform



# Why public management reviews?

- 1) Strategic and whole-of-government planning
  - Focus on outcomes and impacts
  - Policy coherence
- 2) Political Economy of Reform: benefits of reform
  - For citizens, businesses and civil society
  - Within the public administration
- 3) Accompanying reform: making OECD work more relevant to countries
  - Importance of management reform in sectors
  - Process as well as product



# Accompanying the reform process

#### Ireland

A high level Taskforce will use the analysis/conclusions of OECD Report to prepare a set of comprehensive recommendations for renewal of the Irish public service

#### Greece

- 2008-09: Supporting reform programme with OECD good practice
- 2009: Accompanying the reform process through thematic seminars
- 2010: Public Management Review -reviewing reform progress

#### **Finland**

Input into new government programme following elections in 2011



## Synergies with OECD work

- Peer review by Public Governance Committee: learning from country reform experiences
- Drawing on work across GOV Working Parties and from other OECD directorates
- Building on existing GOV thematic work and country reviews of public budgeting, regulatory reform, e-government, human resource policy and territorial development
- Using data from the GOV Indicators Project (Government @ a Glance)



## 'Vertical' sector case studies

### Drawing on OECD-wide competencies

Ireland	Greece
Reconfiguration of hospital service: ELS	Health administration management: ELS
School planning: EDU	Merging of social security funds: ELS
Local waste management: ENV	Food safety: ENV
	Agricultural subsidies: TAD
<b>Management of agencies:</b> GOV	Business start-ups: GOV, DAF
Civilianisation of the police force	<b>Civil Protection:</b> GOV, Advisory Unit